

# CoBank Equity Management

Tom Houser  
November 4, 2011





- **Base Capital Plan** (for Cooperatives)
- **Target Stock Level = Range of 7 – 13 Percent**
  - \* [ Present (and intended continued) Specific Level is 8 Percent ]
- **Stock Level Based on 10-year Average Loan Volumes\***      \* [ CoBank Held Portion ]
- **\$-0- Borrowing = 11 Year Retirement**



- Typically approx. 50% of earnings are **patronage** (vs. substantial non-patronage from Farm Credit Leasing, International, etc.)
- Allocate a total of 100 basis points based on annual average CoBank-held loan balance outstanding
- 65 percent (65 bps) paid in cash
- 35 percent (35 bps) accumulated as equity

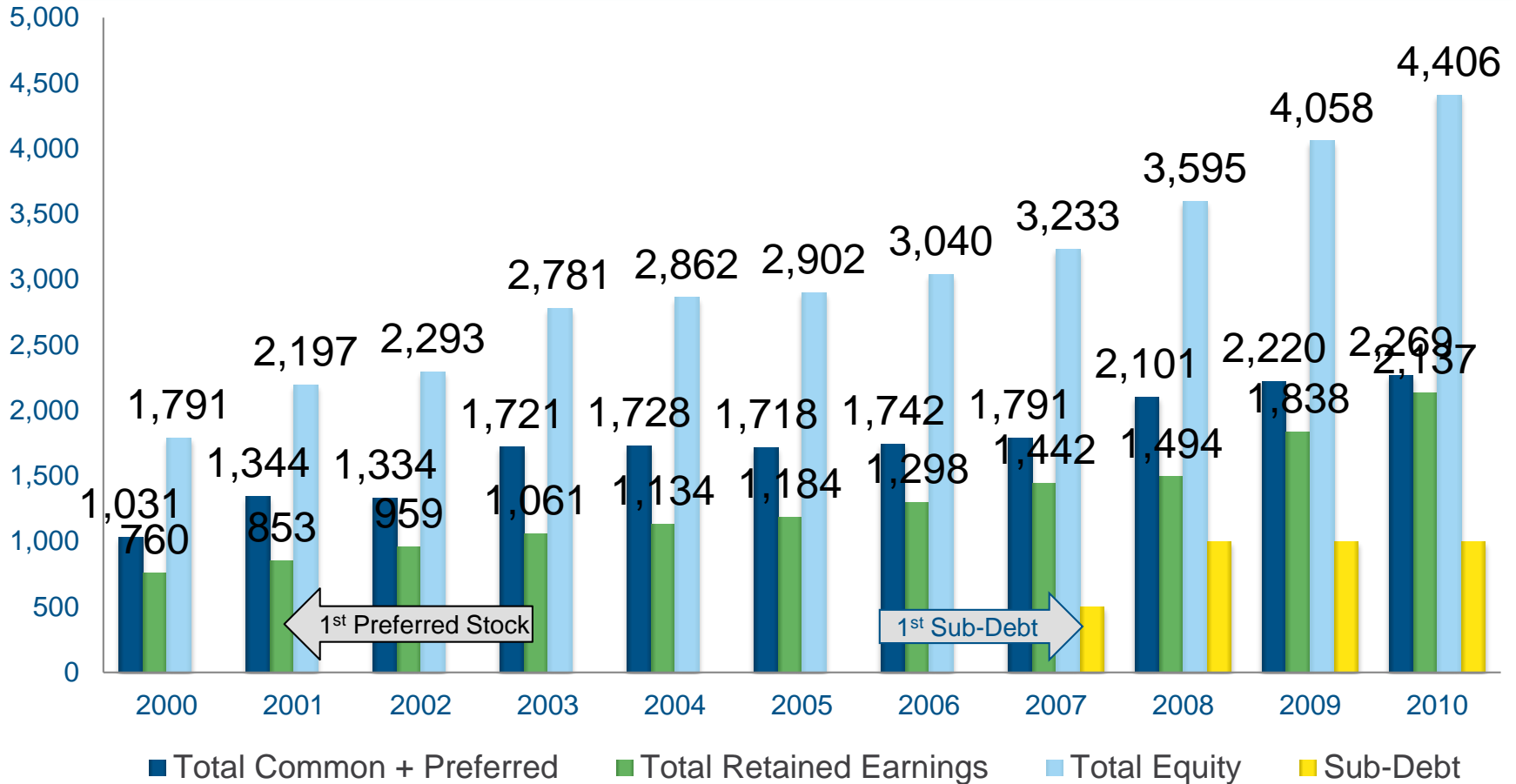


- Use Non-Quals based on regulatory requirements, in particular for “Core Surplus”
- Non-Quals represent a claim to the remaining patronage earnings
- No intent to retire; CoBank pays the tax
- Preferred to “default” claim for members / patrons that exist in the event of liquidation
- Subordinate Debt also “counts” for certain capital ratios

# CoBank Equity Management



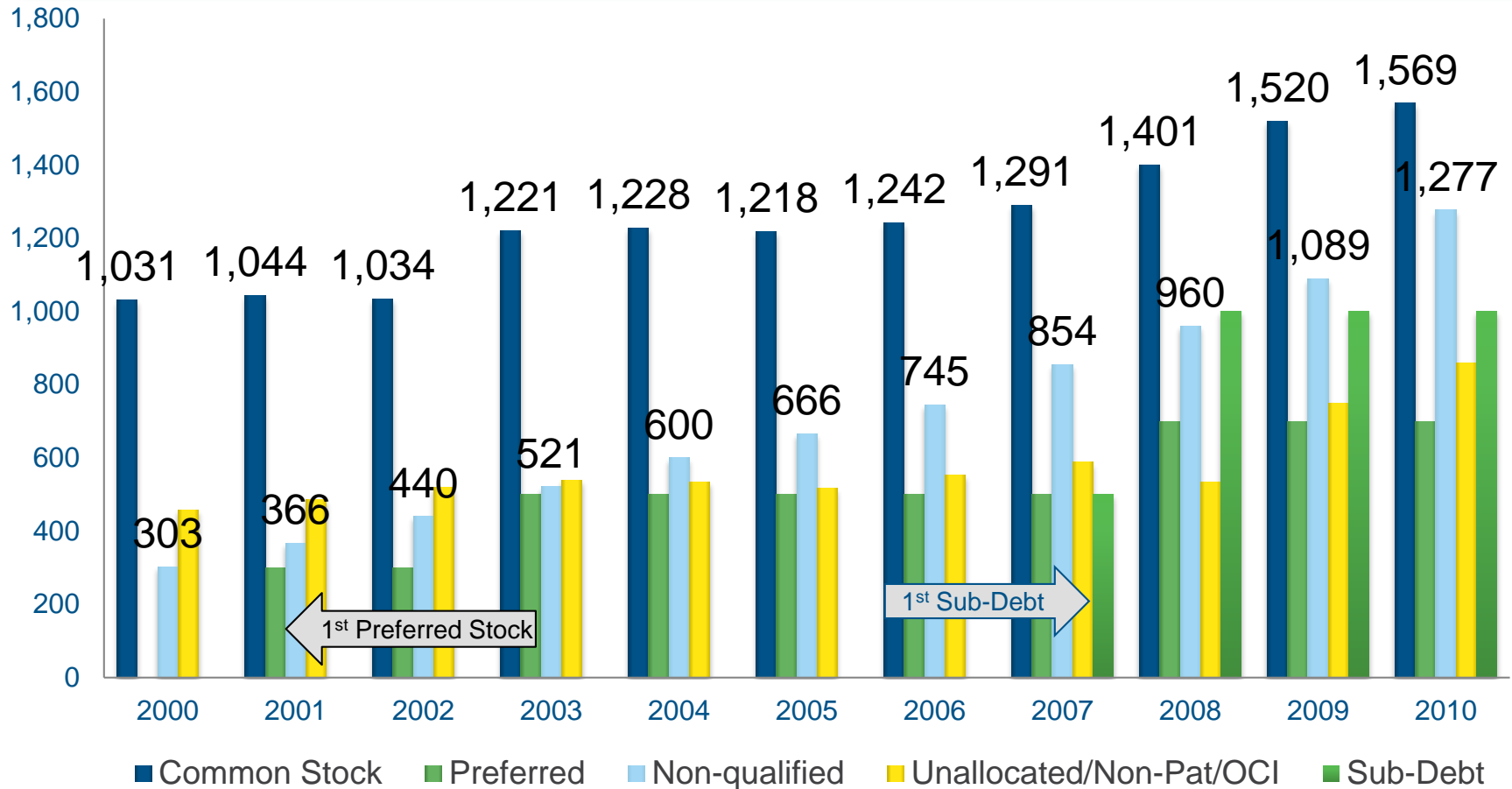
## CoBank Balance Sheet – Stock vs. Retained



# CoBank Equity Management



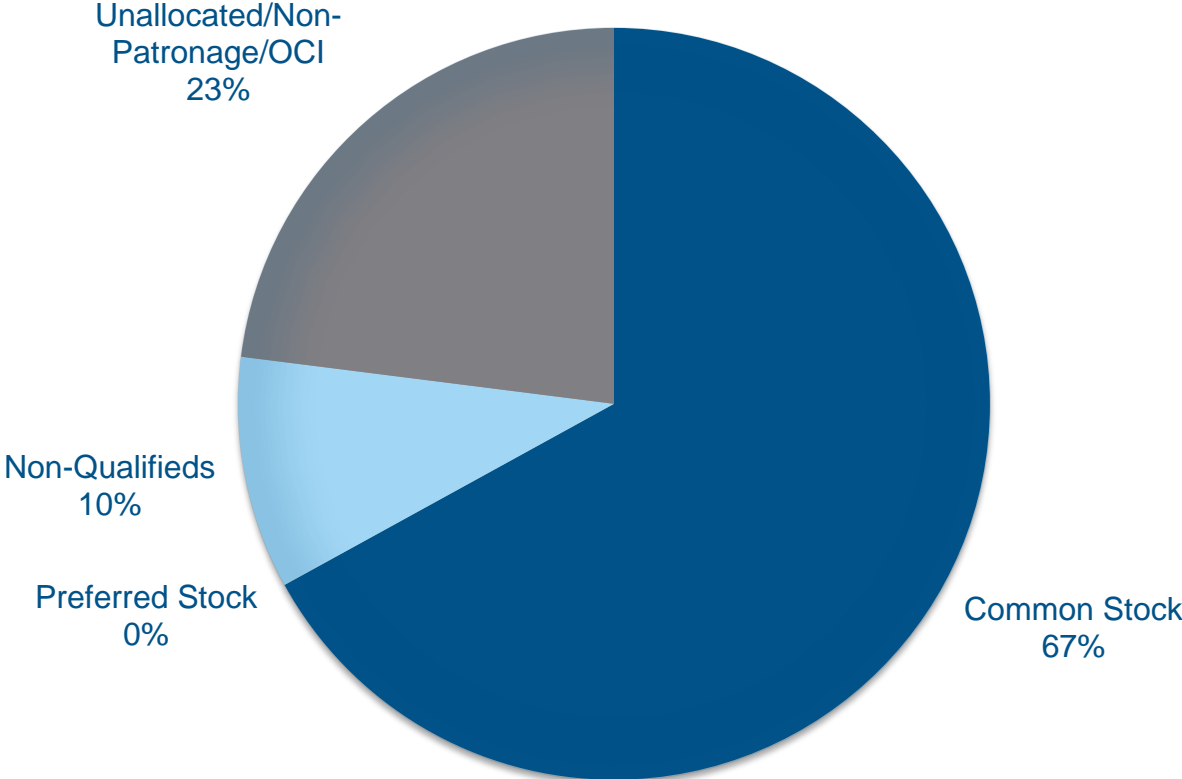
## CoBank Balance Sheet – Equity Categories



# CoBank Balance Sheet



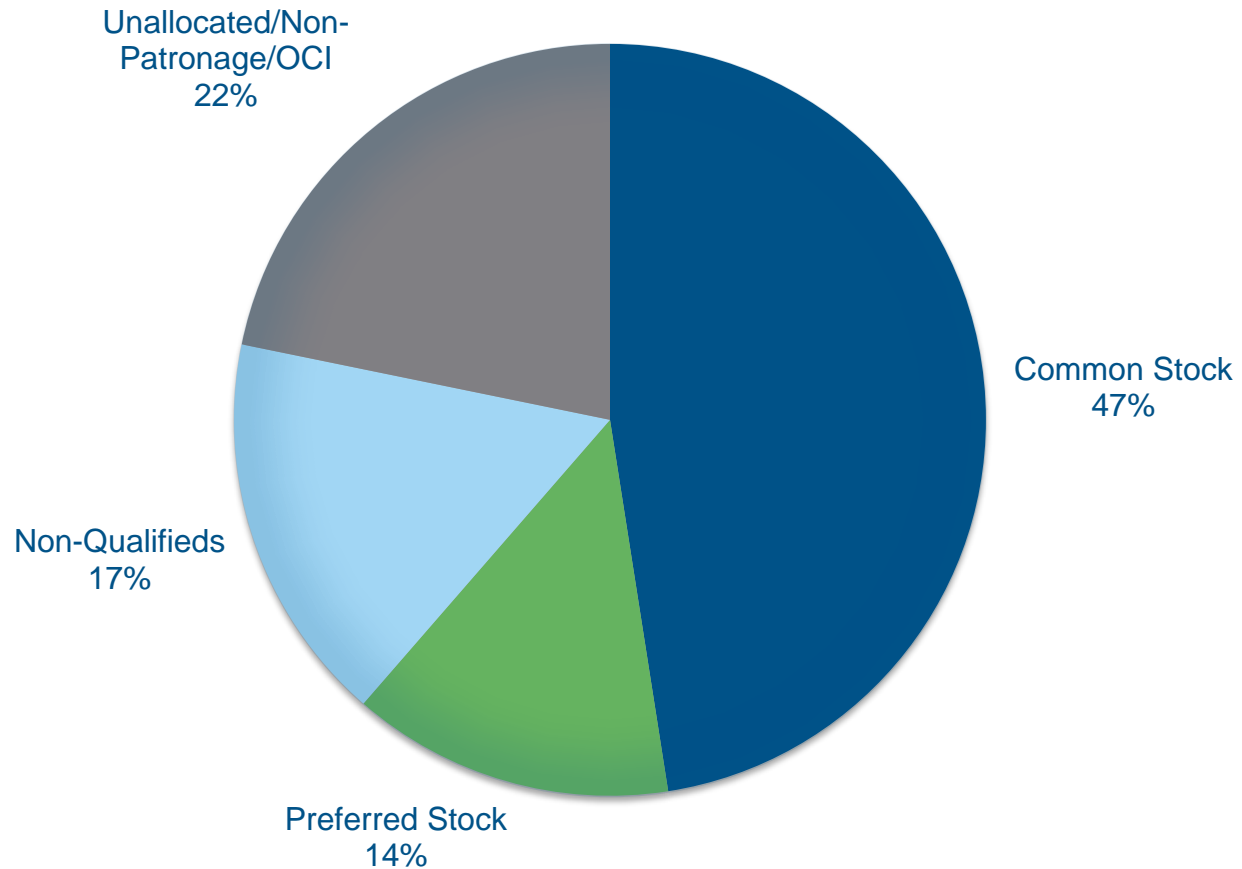
1995



# CoBank Balance Sheet



2001

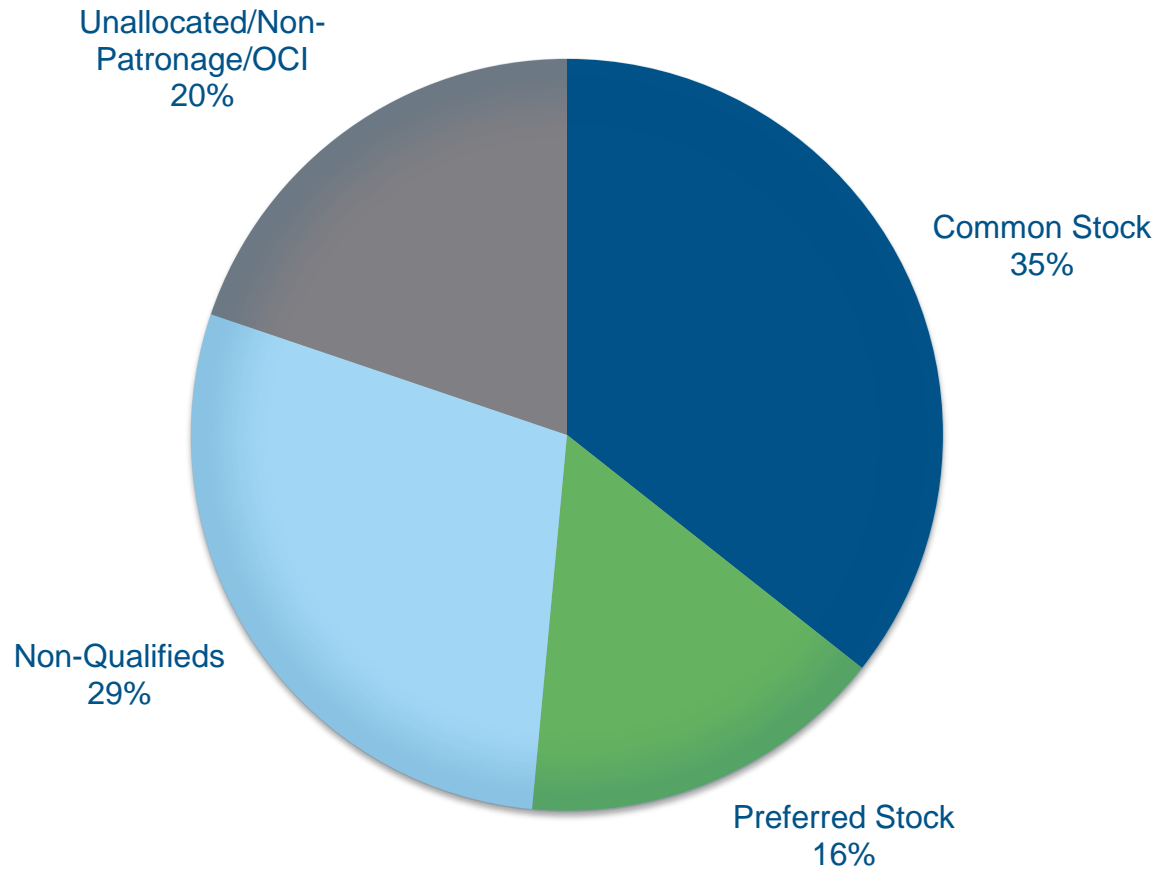




# CoBank Balance Sheet



2010





- CoBank's use of Non-Quals with no intent to retire is driven by regulatory considerations
- Seeing increased use of Non-Quals by cooperatives in the Midwest
- Tax benefits to members/customers
- Means to change from by age to by allocation-year revolvment
- Often combined with changes to Qualified Allocations – annual cash dividends paid